

## **CV PAUL 'T HART (November 2009)**

Born: 9 May 1963, The Hague, The Netherlands

### **POSITIONS HELD**

- *September 1983 - July 1986* Research Assistant at the Departments of Political Science and Public Administration, Erasmus University Rotterdam
- *August 1986 - October 1987* Research Associate, Department of Public Administration, Erasmus University Rotterdam
- *October 1987 - January 1990* Research Associate, Department of Public Administration, University of Leiden
- *February 1990 - January 1995* Postdoctoral Research Fellow, Royal Dutch Academy of Sciences, Faculty of Social Sciences, Department of Public Administration, University of Leiden
- *November 1993 - June 1994* Seconded Analyst, Dutch Intelligence Service, The Hague (0.5 fte)
- *February 1995 - August 1998* Associate Professor, Department of Public Administration, University of Leiden
- *September 1998 – 2004* Professor of Public Administration, Department of Public Administration, University of Leiden (fulltime until 2001, afterwards: 0.2 fte)
- *January 2001 – December 2005* Adjunct professor of Public Management, Swedish National Defence College, Stockholm, Sweden (0.2 fte)
- *August 2002 – December 2005* Associate Dean, MPA and Police Leadership Programmes, Netherlands School of Government (NSOB) (0.1 fte)
- *March 2002 – Present* Visiting, subsequently permanent, Research Professor, Utrecht School of Governance, Utrecht University (0.4 fte; since 1 Dec 2005: 0.1)
- *December 2005 – February 2007* Senior Fellow, Political Science Program, RSSH, Australian National University
- *February 2007-Present* Professor, Political Science Program. RSSH, Australian National University

### **AWARDS AND GRANTS**

#### **Awards**

- Recipient 1988 Award for policy-oriented research in Sports and Leisure, Ministry of Sports, Flanders, Belgium for a study on the disaster at the Heizel Soccer Stadium in Brussels, Belgium (with co-author B. Pijnenburg, *February 1989*)

- Recipient 1990 G.A. van Poelje Award for the best study in Dutch Public Administration for 'Groupthink in Government', Dutch Association of Public Administration (*June 1991*)
- Recipient Erik H. Erikson Award for Early Career Achievement, International Society for Political Psychology (*1997*)
- Co-recipient of Hugo Raab Award of the Swedish Defence College for the best publication of 2005/6, for co-authored monograph *The Politics of Crisis Management* (*November 2006*)
- Co-recipient of 2007 Herbert Simon Award of the American Political Science Association for the best book in Public Administration, for co-authored monograph *The Politics of Crisis Management* (*August 2007*)

### Grants

- Recipient Postdoctoral Research Fellowship of the Royal Dutch Academy of Sciences, Amsterdam (€20.000, *February 1990-1995*)
- Co-recipient of grant for project 'Bureaucratic politics in Dutch national government' (€100.000,=), Netherlands Science Organization (*1991*)
- Recipient of an €2.000,= grant from the Workshop Committee of the International Studies Association for a two-day workshop on Small Groups and Policymaking (with Prof. Steve Walker, Arizona State University)
- Co-recipient of €10.000,= grant for organization of international research seminar on Crisis Management, Netherlands Interuniversity Institute of Government (*Spring 1995*)
- Co-recipient of €10.000,= grant for research assistance, Netherlands Interuniversity Institute of Government (*Spring 1995*)
- Recipient of €370.000,= grant for Research Program 'Institutional crises and reforms in policy sectors', Netherlands Science Organization (*March 1997*)
- Recipient of €8.000 grant for international conference on The Future of Crisis Management, Netherlands Interuniversity Institute of Government (*Fall 1999*)
- Recipient of €10.000 grant for international conference on The Future of Crisis Management, Netherlands Science Organisation (*Fall 1999*)
- Co-recipient of €100.000,= grant for project 'Leadership in the Dutch police', Dutch Commission on Police Science (*Fall 2001*)
- Co-recipient of €25.000,= grant for Research Programme 'Multilevel governance and public accountability in Europe: Which institutions, which practices, which deficit?', Netherlands Science Organization (Shifts in Governance Programme) (*January 2005*)
- Recipient of €90.000 grant for research project The Europeanisation of the Dutch civil service craft, Ministry of the Interior, The Netherlands (*Early 2005*)
- Co-recipient of AU\$380.000 Australian Research Council Discovery Grant for research project Social Adaptation to Climate Change in the Australian Public Sphere: A comparison of individual and group deliberative responses to scenarios of future climate change (*September 2007*)
- Recipient of AU\$6.000 2007-8 Australian Prime Ministers Centre Fellowship for research project 'Understanding prime ministerial leadership: personal style and political efficacy in coping with crises' (*November 2007*)

- Co-recipient of AU\$320.000,= Australian Research Council Discovery Grant for project ‘The Pivot of Government? Understanding the Australian prime ministership’ (*October 2009*)
- Co-recipient of AU\$300.000,= Australian Research Council Discovery Grant for project ‘Leadership, identity and social change’ (*October 2009*)

## INVITED POSITIONS

- Visiting Fellow, Centre for Administrative Studies, School of Management, University of Canberra, Australia (*July-September 1990*)
- Visitor, Nuffield College, Oxford, United Kingdom (*August-September 1991*)
- Faculty member, Research and Training Group on Political Psychology, funded by the U.S. National Science Foundation and organized by Prof. Margaret Hermann, Ohio State University (*1994 - 1997*)
- Visiting Research Fellow, Stockholm Centre for Organizational Research, University of Stockholm/Stockholm School of Economics, Sweden (*March-June 1995*)
- Visitor, Nuffield College, Oxford (*June 1996*)
- Visiting professor Utrecht University, Netherlands (*March 2002-March 2004*)
- Faculty member Netherlands Institute of Government (Nederlandse Onderzoekschool voor de Bestuurskunde) (*1993 - present*)

## EDITORIAL ROLES

- Member, editorial board, *Beleidswetenschap* (Policy Science) (*1991 – 2003*)
- Member editorial board and guest editor for article series Classics of Public Administration, *Bestuurskunde* (Public Administration) (*1992 – 2001*)
- Member, editorial board, *Journal of Contingencies and Crisis Management* (*1993 - present*)
- Member, editorial board, *Political Psychology* (*1996-present*)
- Member, editorial board, *Cooperation and Conflict* (*1997-present*)
- Member, editorial board, *Journal of European Public Policy* (*1999-present*)
- Member, editorial board, *Chinese Review of Public Administration* (*2004-present*)
- Member, editorial board, *European Political Science Review* (*2008-present*)
- Co-editor, *Political Psychology* (*2010-2012*)
- Editor, *Palgrave MacMillan book series Public Management and Public Leadership* (*2008-present*)

## ADMINISTRATIVE POSITIONS

- Founding member of Crisis Research Center, University of Leiden (*1986-2001*; Scientific Director *1996-2000*)

- Secretary to the Dutch Society for Political Psychology and Political Socialization (1987-1990)
- Chairperson, Study Group on Methodology in Public Administration, and member of the Governing Board, Dutch Society for Public Administration (1995-2000)
- Member, Governing Council, International Society for Political Psychology (1996-1998)
- Member Leiden University Fund International Program Committee (1996-1999)
- Member Research Committee, Faculty of Social Sciences, Leiden University (1996-2001)
- Director of Research and Member of Management Team, Department of Public Administration, Leiden University (Fall 1998-Fall 2000)
- Chairperson, Management Team, Department of Public Administration, Leiden University (Sept 2000 - March 2001)
- Member, professional development board, International Society for Political Psychology (1999-present)
- Member, Governing Board, Netherlands Study Center on Crime and the Administration of Justice (NSCR), National Science Foundation (1999-present)
- Interdisciplinary Research Theme Leader, College of Arts and Social Sciences Australian National University (Nov 2006-present)
- Member Executive Board, Research School of Social Sciences, Australian National University (Nov 2006-present)
- Inaugural Convenor, Postgraduate Training Program in the Social Sciences (PTSS), College of Arts and Social Sciences, Australian National University (2008-present)

## PUBLICATIONS

### (a) Monographs published internationally

1. **Groupthink in Government: A Study of Small Groups and Policy Failure**, Amsterdam, Swets and Zeitlinger, 1990, 300 pp.
2. **Groupthink in Government: A Study of Small Groups and Policy Failure**, US Paperback edition with a new introduction, Baltimore: Johns Hopkins University Press, 1994.
3. **Complexity in Urban Crisis Management: Amsterdam's Response to the Bijlmer Air Disaster**, London: James and James, 1994, 170 pp., co-authored with U. Rosenthal *et al.*
4. **Understanding Policy Fiascoes**, New Brunswick: Transaction Publishers, 1996, 170 pp., co-authored with Mark Bovens.
5. **The Politics of Crisis Management: Public Leadership Under Pressure**, Cambridge: Cambridge University Press, 2005, 200 pp., co-authored with A. Boin, E. Stern, B. Sundelius. (Spanish edition: *La Política De La Gestión De Crisis. El Liderazgo Público Bajo Presión*, Madrid: Institute for Public Administration, 2007, 205 pp.).

6. **The New Eurocrats: National Civil Servants in EU Policy Making**, Amsterdam: Amsterdam University Press, 2008, co-authored with C.H.M. Geuijen, S.B.M. Princen and A.K. Yesilkagit.
7. **Understanding Public Leadership**, London: Palgrave MacMillan, 2010 (proposal approved). In work.

**(b) Edited collections published internationally**

1. **Coping with Crises: The Management of Disasters, Riots and Terrorism**. Springfield, Illinois: Charles C. Thomas, 1989, 514 pp., co-editor with U. Rosenthal and M.T. Charles.
2. **Beyond Groupthink: Political Group Dynamics and Foreign Policymaking**, University of Michigan Press, 1997, 300 pp., senior co-editor with E.K. Stern and B. Sundelius.
3. **Flood Response and Disaster Management in Europe: A Comparative Analysis**, New York/Heidelberg: Springer Verlag, 1998, 250 pp., co-editor with U. Rosenthal.
4. **Public Policy Disasters in Western Europe**, London: Routledge, 1998, 220 pp., co-editor with P.D. Gray.
5. **Success and Failure in Public Governance: A Comparative Analysis** Cheltenham: Edward Elgar, 2001, 700 pp., co-editor with M. Bovens and B. Guy Peters.
6. **Observing Government Elites: Up Close and Personal**, London: Palgrave Macmillan, 2007, co-editor with R.A.W. Rhodes and M. Noordegraaf; author/co-author of four chapters. 256 pp.
7. **Governing After Crisis: The Politics of Investigation, Accountability and Learning**, Cambridge: Cambridge UP, 2008, co-edited with A. Boin and A. McConnell, co-author of three chapters). 322 pp.
8. **Public Leadership: Perspectives and Practices**, Canberra: ANU E Press 2008 (co-edited with John Uhr, co-author of one chapter). 283 pp.
9. **Framing the global meltdown: Crisis rhetoric and the politics of recessions**, Canberra: ANU E Press 2009 (co-edited with Karen Tindall, co-author of 3 chapters). 351 pp.
10. **Dispersed Democratic Leadership: Origins, Dynamics, Implications**, Oxford: Oxford University Press 2010 (co-edited with John Kane and Haig Patapan, co-author of 3 chapters) 330 pp.
11. **The Real World of EU Accountability: What Deficit?** Oxford: Oxford University Press 2010 (co-edited with Mark Bovens and Deirdre Curtin, co-author of 4 chapters)
12. **How Power Changes Hands: Succession and Transition in Government**, Basingstoke: Palgrave (in work; co-edited with John Uhr, co-author of 3 chapters)

### (c) Monographs published in Dutch

1. **Politie Management: Een Politiek-Bestuurlijke Visie** (Police Management: A political and administrative perspective) Arnhem, Gouda Quint Publishers, 1987, 151 pp., co-authored with U. Rosenthal and A. Cachet.
2. **Het Heizeldrama: Rampzalig organiseren en kritieke beslissingen** (The Heizel Stadium Tragedy: Disaster-Prone Organising and Crisis Decision Making) Alphen a/d Rijn, Samsom Publishers, 1988, 240 pp., co-authored as senior author with B. Pijnenburg.
3. **Reforger 1987: De Crisis Die Geen Crisis Werd** (Reforger 1987: The eclipsed crisis) Arnhem, Gouda Quint, 1988, 90 pp., co-authored as member of the Crisis Research Team of Rotterdam and Leiden Universities.
4. **Onrust in de Binnenscheepvaart: Het Granaria-Conflict** (Domestic Water Transport in Upheaval: The Granaria Conflict) Arnhem: Gouda Quint, 1989, 100 pp., co-authored as senior author with the Crisis Research Team.
5. **Openbaar Bestuur: Beleid, Organisatie, Politiek** (Public Administration: Policy, Organization, Politics, 5th completely rev. ed.), Alphen aan den Rijn: Samsom H.D. Tjeenk Willink, 1996, 344 pp., co-author with U. Rosenthal, A.B. Ringeling, M. Bovens, and M.J. van Twist.
6. **Crises in het Nieuws: Samenspel en Tegenspel Tussen Overheid en Media bij Crisisituaties** (Crises in the News: Cooperation and Conflict Between Media and Government During Crises) Alphen aan den Rijn: Samsom H.D. Tjeenk Willink 1997, 150 pp., senior author with J. Rijpma, I. Glück, M. Jadoul, R. Hendrikse, and S. Kuipers.
7. **Hervormend Leiderschap in het Openbaar Bestuur** (Reformist Leadership in Government) Utrecht: Lemma, 2000, 70 pp.
8. **Verbroken Verbindingen: De Politisering van het Verleden en de Dreiging van een Inquisitiedemocratie** (No Connections: The Politicisation of the Past and the Spectre of an Inquisition Democracy) Amsterdam: De Balie, 2001, 150 pp.
9. **Openbaar Bestuur: Beleid, Organisatie, Politiek (Public Administration: Policy, Organization, Politics, 6th rev. ed.)**, Alphen aan den Rijn: Samsom H.D. Tjeenk Willink 2001, 350 pp., co-author with U. Rosenthal, M. Bovens, and M.J. van Twist.
10. **Politiek-Ambtelijke Verhoudingen in Beweging** (Political- Bureaucratic Relations in Dutch Central Government), Amsterdam: Boom 2002, 335 pp. (co-authored with A.C. Wille *et al*, 2<sup>nd</sup> imprint 2003).
11. **Blauwe Bazen: Leiderschap bij de Nederlandse Politie** (Bosses in Blue: Dutch Police Leadership), Zeist: Kerkebosch 2003 (with A. Boin, E. Van der Torre, 260 pp.).
12. **Op Zoek Naar Leiderschap: Regeren na de Revolte** (In Search of Leadership: Governing After the Revolt), Amsterdam: De Balie 2004 (with M. Ten Hooven).
13. **Openbaar Bestuur: Beleid, Organisatie, Politiek (Public Administration: policy, Organization, Politics)**, 7<sup>th</sup> revised edition, Den Haag: Elsevier 2007, 397 pp., co-author with M. Bovens, M.J.W. van Twist.

#### (d) Edited collections published in Dutch

1. **Kritieke Momenten: Studies over Besluitvorming in Moeilijke Omstandigheden** (Critical Moments: Studies of Decision Making Under Difficult Circumstances), Arnhem, Gouda Quint Publishers 1990, 220 pp., co-editor with U. Rosenthal, assisted by M.A. Kleiboer, C.W.A. van Wijnbergen.
2. **Groepsdenken: Cruciale Beslissingen in Kleine Groepen** (Groupthink: Crucial Decisions in Small Groups), Alphen, Samsom Publishers 1991, 220 pp., senior co-editor with P. de Jong and A. Korsten.
3. **Publieke Besluitvorming: Theorie en Praktijk** (Public Decision Making: Theory and Practice), Den Haag, VUGA Publishers 1995, 460 pp., senior co-editor with M. Metselaar and B. Verbeek

#### (e) Articles in international scientific journals

1. Riots without killings: policy learning in Amsterdam 1980-1985. In: **Contemporary Crises**, 14, 4, 1990, pp. 357-376 (Also published in U. Rosenthal and B. Pijnenburg (eds), **Crisis Management and Decision Making: Simulation-Oriented Scenarios**, Dordrecht, Kluwer Academic Publishers, 1991, pp. 81-100, co-authored with U. Rosenthal)
2. Managing comparative case research in public administration: the example of crisis management. In: **International Review of Administrative Sciences** 2, 1990 (Also published in French and Spanish editions of the same journal)
3. Groupthink, risk-taking and recklessness: quality of process and outcome in group decision making. In: **Politics and the Individual**, 1, 1, 1991, pp. 67-90
4. Classics in Political Psychology: Irving L. Janis' Victims of Groupthink. In: **Political Psychology**, 12, 2, 1991, pp. 247-278
5. The bureaupolitics of crisis management. In: **Public Administration**, 69, Summer 1991, pp. 211-233 (co-authored with U. Rosenthal and A. Kouzmin)
6. Managing group decision making processes in a simulated prison experiment. In: **International Journal of Conflict Management**, 4, 2, 1991, pp. 91-115 (co-authored with M. Kroon and D. van Kreveld)
7. Symbols, rituals and power: the lost dimensions of crisis management. In: **Journal of Contingencies and Crisis Management**, 1, 1, 1993, pp. 29-43
8. Crisis decision making: the centralization thesis revisited. In: **Administration and Society**, 25, 1, 1993, pp. 12-45 (co-authored as senior author with U. Rosenthal and A. Kouzmin)
9. Time to talk? Multiple perspectives on timing in international mediation. In: **Cooperation and Conflict**, 30, 4, December 1995, pp. 307-348 (co-authored with M.A. Kleiboer)
10. Policy controversies in the negotiatory state. In: **Knowledge and Policy**, 8, 4, Winter 1996, pp. 5-25 (co-authored with M.A. Kleiboer, as part of special issue "Coping with policy controversies", co-edited by M.A. Kleiboer and P. 't Hart)
11. Frame multiplicity and policy fiascoes: limits to explanation. In: **Knowledge and Policy**, 8, 4, Winter 1996, pp. 61-82 (co-authored with M.A. Kleiboer)
12. Krisenmanagement in der öffentlichen Verwaltung. In: **Staatswissenschaft und Staatspraxis**, 8, 1, 1997, pp. 31-48

13. Preparing policy makers for crisis management: The role of simulations. In: **Journal of Contingencies and Crisis Management**, 5, 4, 1997, 207-215
14. Crisis management: An agenda for research and training in Europe. In: **Cooperation and Conflict**, 33, 2, 1998, 207-224 (co-authored with E. Stern, B. Sundelius)
15. Preventing groupthink? In: **Journal of Organizational Behavior and Human Decision Processes**, 73, 2/3, 1998, pp. 306-326 (part of special issue 25 years of Groupthink research, edited by M. Turner and A. Pratkanis)
16. Reappraising bureaucratic politics. In: **Merston International Studies Review**, 41, supplement 2, 1998 (co-authored as senior author with U. Rosenthal in forum section on Bureaucratic Politics edited by E. Stern and B. Verbeek).
17. Understanding and evaluating bureaucratic politics. In: **Political Psychology**, 21, 1, 1999, pp. 49-99 (with J.T. Preston)
18. Contingencies of Western asylum policy: Coping with dilemmas and crises. In: **Journal of Contingencies and Crisis Management**, 7, 3, 1999, pp. 156-166 (with V. Wijkhuis)
19. Institutional crises and reforms in policy sectors: The case of refugee policy in Europe. In: **Journal of European Public Policy**, 8, 2, 2001, pp. 286-306 (with F.B. Alink and A. Boin)
20. Trends in crisis management practice and crisis management research. In: **Journal of Contingencies and Crisis Management**, 9, 4, 2001, 181-188 (with L. Heyse and A. Boin)
21. Foreign economic crisis, reformist leadership and policy change: Lessons from Australia and Sweden. In: **Administrative Theory and Praxis**, 24, 1, 2002, pp. 145-174 (with J. Gustavsson)
22. Crisis management in transitional democracies: the Baltic experience. In: **Government and Opposition**, 37, 4, Autumn 2002, pp. 524-550 (with E. Stern, B. Sundelius *et al.*)
23. Leadership and institutional reform: Engineering macroeconomic policy change in Australia. In: **Governance**, 6, 2, April 2003, pp. 235-270 (with S. Goldfinch)
24. Leadership in crisis management: An impossible job? **Public Administration Review**, Fall 2003 (with A. Boin) - in press
25. Governing by looking back: Historical analogies and crisis management, **Public Administration**, 82, 1, 2004 (with A. Brändström and F. Bynander)
26. The Long Shadow of Disaster: The Politics of Memory in Sweden and the Netherlands (with S. Ullberg and C. Kofman-Bos), accepted by **International Journal of Mass Emergencies and Disasters**, 25, 1, 2005, pp. 5-24
27. Leadership succession as a political and psychological problem (with F. Bynander), **Political Psychology**, 26, 5, 2006 (October)
28. Politicians and bureaucrats in the Netherlands: A delicate relationship (with A. Wille), **Public Administration**, 84, 1, 2006, pp. 121-146
29. The politics of leader survival and succession: Australia in comparative perspective. **Australian Journal of Political Science**, 42, 1, March 2007, pp. 47-72, (Co-author with F. Bynander)
30. How Adenauer lost power: Leadership rivalry and democratic succession in postwar Germany, **German Politics**, 16, 2, June 2007, pp.273-291.

31. Does public accountability work? An assessment tool (with M. Bovens, T. Schillemans), **Public Administration**, 86, 1, 2008, pp. 225-242
32. The art of handing over: (mis)managing party leadership succession (with F. Bynander), **Government and Opposition**, 43, 3, 2008, pp. 385-404
33. A new era for think tanks in public policy? International trends, Australian realities (with A. Vromen), **Australian Journal of Public Administration**, 62, 2, 2008, pp. 135-148.
34. The limits of crisis exploitation: The NT intervention as a reform boomerang, in: **Arena Journal**, 29/30, 2008, pp. 157-174.
35. Crisis exploitation: Political and policy impacts of framing contests (with A. Boin and A. McConnell). To be published in: **Journal of European Public Policy**, 16, 1, 2009, pp. 81-106.
36. Crisis Leadership of the Bush presidency: Advisory capacity and presidential performance in the acute stages of the 9/11 and Katrina crises (with K. Tindall, C. Brown), **Presidential Studies Quarterly**, 39, 3, 2009, pp. 473-493.
37. Leadership style, crisis response and blame management: The case of hurricane Katrina (with A. Boin, A. McConnell, T. Preston), **Public Administration**. To be published March 2010.
38. Celebrity politics: The politics of late modernity?, **Political Studies Review**, forthcoming (with D. Marsh and K. Tindall)
39. Time to lead. Submitted to **Journal of Political Philosophy**

**(f) Articles in Dutch scientific journals**

1. Decision making on foreign policy in the Netherlands. **Acta Politica**, 2, 1986, pp. 209-224
2. Crisis management during acute international conflicts: fancy theories, disquieting practices. **Transaktie**, 1, 1987, pp. 23-43
3. Government learning: possibilities and limitations of a fashionable metaphor. **Beleid en Maatschappij**, 4, 1988, pp. 83-102. (co-authored as senior author with M.J. van Duin and J.A.M. Hufen)
4. Entrapment and public policy making: a new perspective. **Beleid en Maatschappij** (Policy and Society), 6, 1988, pp. 277-289
5. Obedience in public administration: a political-administrative perspective on obedience research. **Psychologie en Maatschappij** (Psychology and Society), 10, 1988, pp. 247-257
6. The Netherlands and the German invasion: toward an administrative analysis. In: **Beleid en Maatschappij** (Policy and Society), 17, 2, pp. 47-61, 102

7. Disaster management in the Netherlands: where is the police? In: **Handboek Politie Informatie** (Handbook Police Information), Samsom Publishers, July 1990, 2231-1/27 (co-authored as senior author with M.J. van Duin)
8. Coping with critical moments in policy making. In: **Handboek Beleidsvoering Overheid** (Handbook Public Policy Management), Samsom Publishers, supplement 1990, M2310-1/23
9. Obedience and administrative excesses: review essay of H. Kelman and V.L. Hamilton's Crimes of Obedience. In: **Acta Politica**, 25, 2, 1990, pp. 217-230 (co-authored with M.A.P. Bovens)
10. Groupthink in crucial decisions: collective avoidance and overoptimism. In: **Psychologie en Maatschappij** (Psychology and Society), 14, 3, 1990, pp. 226-241
11. Learning from fiascos and scandals. Special issue **Beleid en Maatschappij** (Policy and Society), 18, 1, 1991, pp. 1-51, Co-editor with M.A.P. Bovens
12. Fiascos and affairs: administrative problems and political turbulence. In: **Beleid en Maatschappij**, 18, 1, 1991, pp. 1-7 (co-author with M.A.P. Bovens)
13. Fiascos in the nineties: towards a vulnerability assessment. In: **Beleid en Maatschappij**, 18, 1, 1991, pp. 41-51 (co-author with M.A.P. Bovens)
14. Political-administrative decision making in the Netherlands: A decade of research in perspective. In: **Beleidswetenschap** (Policy Science), 6, 3, 1992, pp. 199-227
15. Not for lending: Classical studies in Public Administration. In: **Bestuurskunde** (Public Administration Analysis), 1, 8, pp. 270-273 (co-authored as senior author with J. de Vries)
16. Social-psychological perspectives for research on public policy and public administration. In: **Beleidswetenschap** (Policy Science), 7, 1, 1993, pp. 3-33 (co-authored as senior author with P. de Jong, H.G. Geveke)
17. The management of large public projects. In: **Beleid en Maatschappij** (Policy and Society), 20, 3, 1993, pp. 126-142
18. Policymaking: A marathon in a maze? In: **Beleid en Maatschappij** (Policy and Society), 20, 4, 1993, pp.205-214 (co-authored as senior author with M.V. Metselaar)
19. From the one to the other: case contamination and other methodological complications in policy science research. In: **Beleidswetenschap** (Policy Science), 8, 2, 1994, pp. 141-163 (co-authored with U. Rosenthal)
20. Making decisions in a competitive administrative system: bureau-politics and bureau-politism revisited. In: **Acta Politica**, 29, 1994, pp. 309-334 (co-authored with U. Rosenthal and H.G. Geveke)
21. Policymaking and the battle of images: The ascent of discourse analysis in the policy sciences. In: **Beleid en Maatschappij** (Policy and Society), 22, 5, 1995, pp. 314-320 (co-authored with M. Kleiboer)
22. Leadership in public management. In: **Beleid en Maatschappij**, 24 - in press
23. Public administration's beating heart: Public Administration journals' prestige. In: **Bestuurskunde**, 6, 4, 1997, 150-160
24. The Public Prosecutor in the political arena: Challenges, Experiences, Perspectives. In **Justitiële Verkenningen**, 23, 1997/4, 32-44 (co-authored as senior author with L.A.J.M. de Wit, U. Rosenthal)

25. A balancing act: leadership in the prison system. In **Bestuurskunde**, 9, 1, 2000, 31-41 (co-authored with A. Boin)
26. The past as a political problem. In: **Nieuwste Tijd**, 2, 3, 2003.
27. Doing better, feeling worse: On the erosion of state authority. In: **Beleid en Maatschappij**, 32, 4, 2005, pp. 226-238.
28. De verplaatsing van de 'Vierde Macht': Inleiding op het Themanummer, To be published in: **B&M: Tijdschrift voor Politiek, Beleid en Maatschappij**, 35, 2, 2008, co-authored with S. Princen and K. Yesilkagit.

**(g) Book chapters published internationally**

1. Patterns of crisis decision making. In: U. Rosenthal (ed.), **Crisis Management: An International Perspective**, Brussels, International Institute for Administrative Sciences, 1987, pp. 93-101 (co-authored as senior author with B. Pijnenburg)
2. Introduction: the world of crises and crisis management. In: U. Rosenthal, M.T. Charles, P. 't Hart (eds), **Coping With Crises: The Management of Disasters, Riots, and Terrorism**, Springfield: Charles Thomas, 1989, pp. 3-33
3. The Heizel Stadium Tragedy. In: Rosenthal *et al*, **Coping With Crises: The Management of Disasters, Riots, and Terrorism**, Springfield: Charles Thomas, 1989, pp. 197-224 (co-authored as senior author with B. Pijnenburg)
4. Managing hostage incidents: the Dutch case. In: Rosenthal *et al*, **Coping With Crises: The Management of Disasters, Riots, and Terrorism**, Springfield: Charles Thomas, 1989, pp. 367-393 (co-authored with U. Rosenthal)
5. From case studies to theory and recommendations. In: Rosenthal *et al*, **Coping With Crises: The Management of Disasters, Riots, and Terrorism**, Springfield: Charles Thomas, 1989, pp. 436-472 (co-authored with U. Rosenthal, M.T. Charles, A. Kouzmin, A. Jarman)
6. Disaster at Hillsborough Stadium: A comparative analysis. In: D. Parker, J. Handmer (eds), **Hazard Management and Emergency Planning**, London: James and James 1991, pp. 127-152 (co-authored with B.D. Jacobs)
7. Fiascoes in the Public Sector: Towards a Conceptual Frame for Comparative Policy Analysis. In: J.J. Hesse & Th.A.J. Toonen (eds), **The European Yearbook of Comparative Government and Public Administration** First Volume (pp. 577-608). Baden-Baden/Boulder: Nomos Verlag/Westview Press (co-authored with M. Bovens)
8. Crisis management in Sweden: An Agenda. In: I. Johansson, P. Skoglund (eds), **Proceedings from the International Conference on Crisis Management at the National Level**, Stockholm: ÖCB 1996, pp. 240-252 (co-authored with B. Sundelius and E. Stern)
9. Simulations and scenarios in crisis management planning. In: I. Johansson, & P. Skoglund (eds), **Proceedings from the International Conference on Crisis Management at the National Level**, Stockholm: ÖCB 1996, pp. 132-150
10. Making foreign policy at the top: group dynamics and collegial decision making. In: P. 't Hart, B. Sundelius, E. Stern (eds), **Beyond Groupthink: Group Decision Making in Foreign Policy**, University of Michigan Press 1997, pp. 3-33 (co-authored with Sundelius and Stern)

11. From analysis to reform of policymaking groups In: 't Hart *et al.*, Beyond Groupthink, University of Michigan Press 1997, pp.311-336
12. Groupthink in Government: Pathologies of small group decision making. In: J. Garnett and A. Kouzmin (eds), **Handbook of Administrative Communication**. New York: Marcel Dekker 1997, pp. 140-170 (co-authored with M.B.R. Kroon)
13. Mass media and policy disasters: The politics of crime-fighting in the Netherlands. In: P.D. Gray and P. 't Hart (eds), **Public Policy Disasters in Western Europe**, London: Routledge 1998, pp. 39-58 (co-authored with M. Bovens, S. Dekker, G. Verheugel and E. de Vries)
14. Explaining policy disasters: Comparisons and reflections. In: P.D. Gray and P. 't Hart (eds), **Public Policy Disasters in Western Europe**, London: Routledge 1998, pp. 198-214 (co-authored with M. Bovens and B. Guy Peters)
15. Flood response and disaster management: A comparative perspective. In: U. Rosenthal, P. 't Hart (eds), **Flood Response and Crisis Management in Western Europe: A Comparative Analysis**, Heidelberg/New York: Springer Verlag 1998, pp. 1-13 (with U. Rosenthal)
16. Flood response dynamics: Local resilience and administrative flexibility. In: P.D. Gray and P. 't Hart (eds), **Public Policy Disasters in Western Europe**, London: Routledge 1998, pp. 189-218 (with U. Rosenthal and M.J. van Duin)
17. The politics of blame avoidance: Defensive tactics in a Dutch crime-fighting fiasco. In: H.K. Anheier (ed.), **When Things Go Wrong: Failures and Breakdowns in Organizational Settings**, London: Sage 1999 (co-authored with M. Bovens, S. Dekker, and G. Verheugel)
18. Institutional crises and reforms in policy sectors. In: H. Wagenaar (ed.), **Government Institutions: Development, Design and Change**, Dordrecht: Kluwer 2000, pp. 9-31 (with A. Boin)
19. Krisenstäbe und Krisenmanagement. In: R. Fisch, D. Beck, B. Englich (Hrsg), **Projektgruppen in Organisationen**, Göttingen: Verlag für Angewandte Psychologie 2001, pp. 199-216
20. Success and failure in public governance. In: M. Bovens, P. 't Hart, B. Guy Peters (eds), **Success and Failure in Public Governance**, Cheltenham: Edward Elgar 2001, pp. 3-11 (with M. Bovens, B.G. Peters)
21. Analysing governance success and failure in six European states. In: M. Bovens, P. 't Hart, B. Guy Peters (eds), **Success and Failure in Public Governance**, Cheltenham: Edward Elgar 2001, pp. 12-31 (with M. Bovens, B.G. Peters)
22. The state of governance in six European states. In: M. Bovens, P. 't Hart, B. Guy Peters (eds), **Success and Failure in Public Governance**, Cheltenham: Edward Elgar 2001, pp.641-662 (with M. Bovens, B.G. Peters, E. Albaek, A. Busch, G. Dudley, M. Moran, J. Richardson)
23. Patterns of governance: Sectoral and national comparisons. In: M. Bovens, P. 't Hart, B. Guy Peters (eds), **Success and Failure in Public Governance**, Cheltenham: Edward Elgar 2001, pp.593-640 (with M. Bovens, B.G. Peters).
24. Coping with complexity in crisis management: Trends, challenges, pathways. In: R. Fisch, D. Beck (Hrsg), **Komplexitätsmanagement: Methoden zum Umgang mit komplexen Aufgabenstellungen in Wirtschaft, Regierung und Verwaltung**, Wiesbaden: VS Verlag fuer Sozialwissenschaften 2004, pp. 233-248 (with A. Boin)

25. The politics of policy evaluation. In: M. Moran, B. Goodin, M. Rein (eds), **Oxford Handbook of Public Policy**, Oxford: Oxford University Press 2006 (with M. Bovens, S.L. Kuipers)
26. The crisis approach. In: Quarantelli, E.L., Dynes, R. en Rodriguez, H. (eds), **Handbook of disaster management**, NY: Springer 2006, pp. 42-54 (with A. Boin)
27. Spies at the crossroads: Observing change in the Dutch intelligence service. In: R.A.W. Rhodes, P. 't Hart and M. Noordegraaf (eds), **Observing Government Elites: Up Close and Personal**, Basingstoke: Palgrave 2007, pp.51-77.
28. Of bureaucrat-diplomatics and street-level entrepreneurs: Differentiated civil service practices in European policy networks. In: R.A.W. Rhodes, P. 't Hart and M. Noordegraaf *et al* (eds), **Observing Government Elites: Up Close and Personal**, Basingstoke: Palgrave 2007, pp. 131-159, (Co-authored with K. Geuijen and K. Yesilkagit)
29. Being there. In: R.A.W. Rhodes, P. 't Hart and M. Noordegraaf *et al* (eds), **Observing Government Elites: Up Close and Personal**, Basingstoke: Palgrave 2007, pp.1-18, ISBN: 9780230008403 (Co-authored with R.A.W. Rhodes and M. Noordegraaf)
30. So what: Benefits and pitfalls of being there. In: R.A.W. Rhodes, P. 't Hart and M. Noordegraaf *et al* (eds), **Observing Government Elites: Up Close and Personal**, Basingstoke: Palgrave 2007, pp. 206-233, (Co-authored with R.A.W. Rhodes and M. Noordegraaf)
31. Introduction: Governing after crisis. In: A. Boin, P. 't Hart, A. McConnell (eds), **Governing After Crisis: The Politics of Investigation, Blame and Learning**, Cambridge: Cambridge University Press 2008 (with A. Boin, A. McConnell)
32. The Dutroux crisis and political legitimacy in Belgium. In: A. Boin, P. 't Hart, A. McConnell (eds), **Governing After Crisis: The Politics of Investigation, Blame and Learning**, Cambridge: Cambridge University Press 2008 (with S. Staelraeve)
33. Governing After Crisis: Comparisons, Conclusions, Reflections. In: Boin, P. 't Hart, A. McConnell (eds), **Governing After Crisis: The Politics of Investigation, Blame and Learning**, Cambridge: Cambridge University Press 2008
34. Dispersed democratic leadership. In: J. Kane, H. Patapan, P. 't Hart (eds), **Dispersed Democratic Leadership**, Oxford: Oxford University Press 2009, pp. 1-12 (ISBN 978-0-19-956299-2) (with J. Kane and H. Patapan).
35. Leadership by the famous: Celebrity politics in democracy (with K. Tindall). In: J. Kane, H. Patapan, P. 't Hart (eds), **Dispersed Democratic Leadership**, Oxford: Oxford University Press 2009, pp. 255-278 (ISBN 978-0-19-956299-2) (with K. Tindall).
36. Conclusions: Leadership dispersal revisited (with J. Kane and H. Patapan). In: : J. Kane, H. Patapan, P. 't Hart (eds), **Dispersed Democratic Leadership**, Oxford: Oxford University Press 2009, pp. 299-322 (ISBN 978-0-19-956299-2)(with J. Kane, H. Patapan).
37. From market correction to global catastrophe: framing the economic downturn. In: P. 't Hart, K. Tindall (eds), **Framing the Economic Downturn: Crisis**

- Rhetoric and the Politics of Recessions**, Canberra: ANU E Press 2009, pp.3-20 (with K. Tindall) (ISBN 978-1-9216-6604-9)
38. Understanding crisis exploitation: leadership, rhetoric and framing contests in response to the economic meltdown. In: P. 't Hart, K. Tindall (eds), **Framing the Economic Downturn: Crisis Rhetoric and the Politics of Recessions**, Canberra: ANU E Press 2009, pp. 21-41 (with K. Tindall)
  39. Public leadership and the social construction of economic catastrophe. In: P. 't Hart, K. Tindall (eds), **Framing the Economic Downturn: Crisis Rhetoric and the Politics of Recessions**, Canberra: ANU E Press 2009, pp. 331-351 (with K. Tindall)
  40. Political psychology. In: R.A.W. Rhodes (ed.), **The Australian Study of Politics in the Twentieth Century**, Basingstoke: Palgrave 2009 (with J. Walter)
  41. Political Psychology: Exploring the human factor in political life. In: D. Marsh, G. Stoker (eds), **Theory and Methods in Political Science**, Basingstoke: Palgrave 2009
  42. The challenges of crisis leadership, in: R.L. Couto (Ed), **Political and Civic Leadership: A Sage Reference Guide**, London: Sage 2010 (with Arjen Boin and Allan McConnell)
  43. Managing Institutional Crises: Restoration and reform in the criminal justice sector, in M. Hermann (ed.) **New Perspectives on Political Psychology**, New York: Elsevier, forthcoming (with Boin, R.A., Dekker, S. and Resodihardjo, S) .

#### (h) Book chapters published in Dutch

1. Crisis decision making. In: J. van Ginneken, R. Kouijzer (eds), **Politieke psychologie: Introductie en overzicht** (Political Psychology). Alphen a/d Rijn, Samsom Publishers, 1986, pp. 34-42 (co-authored with U. Rosenthal)
2. Case Study: Governmental force in a local democratic polity. In J.W. Derksen and A.F.A. Korsten, A.F.M. Bertrand (eds), **De praktijk van onderzoek: Onderzoek naar politiek, bestuur en beleid** (Research in Practice: Problems of Research in Politics, Administration, and Policy) Leiden, Stenfert Kroese Publishers 1988, 22 pp. (with U. Rosenthal)
3. Task performance in extra-ordinary circumstances. In J.W. Derksen and A.F.A. Korsten (eds), **Lokaal bestuur: Inleiding in de Gemeentekunde** (Local government), Alphen a/d Rijn, Samsom Publishers, 2nd. rev. ed., pp. 337-351. (co-authored as senior author with U. Rosenthal and E.R. Muller)
4. Introduction. In: P. 't Hart and U. Rosenthal (eds), **Kritieke Momenten: Studies over beslissen in moeilijke omstandigheden** (Critical Moments), Arnhem: Gouda Quint, 1990, (co-authored with U. Rosenthal)
5. Critical moments: dilemmas. In: 't Hart and Rosenthal (eds), **Kritieke Momenten: Studies over beslissen in moeilijke omstandigheden** (Critical Moments), Arnhem: Gouda Quint, 1990, (co-authored as senior author with B. Pijenburg)
6. Crises and local government. In: 't Hart and Rosenthal (eds), **Kritieke Momenten: Studies over beslissen in moeilijke omstandigheden** (Critical

- Moments), Arnhem: Gouda Quint, 1990, (co-author as senior author with U. Rosenthal and E.R. Muller).
7. The Vondel weekend. In: 't Hart and Rosenthal (eds), **Kritieke Momenten: Studies over beslissen in moeilijke omstandigheden** (Critical Moments), Arnhem: Gouda Quint, 1990.
  8. Counterconventional propositions on crisis management. In: 't Hart and Rosenthal (eds), **Kritieke Momenten: Studies over beslissen in moeilijke omstandigheden** (Critical Moments), Arnhem: Gouda Quint, 1990, (co-authored with U. Rosenthal)
  9. Introduction: small groups and 'big' decisions. In: P. 't Hart, P. de Jong and A.F.A. Korsten (eds) **Groepsdenken in het openbaar bestuur**, Alphen: Samsom 1991, pp. 9-18 (co-authored as senior author)
  10. Groupthink: Janis's theory. In: 't Hart, de Jong and Korsten (eds) **Groepsdenken in het openbaar bestuur**, Alphen: Samsom 1991, pp.19-35 (co-authored as senior author)
  11. Groupthink and political-administrative decision making: a closer look. In: 't Hart, de Jong and Korsten (eds) **Groepsdenken in het openbaar bestuur**, Alphen: Samsom 1991, pp.36-58 (co-authored as senior author)
  12. The evolution of a theory: follow-up research on groupthink. In: 't Hart, de Jong and Korsten (eds) **Groepsdenken in het openbaar bestuur**, Alphen: Samsom 1991, pp. 59-81
  13. Two types of groupthink. In: 't Hart, de Jong and Korsten (eds) **Groepsdenken in het openbaar bestuur**, Alphen: Samsom 1991, pp. 82-95
  14. Prevention of groupthink: the costs and benefits of process management. In: 't Hart, de Jong and Korsten (eds) **Groepsdenken in het openbaar bestuur**, Alphen: Samsom 1991, pp. 229-260.
  15. Elusive groups? A summing-up. In: 't Hart, de Jong and Korsten (eds) **Groepsdenken in het openbaar bestuur**, Alphen: Samsom 1991, pp.261-272 (co-authored as senior author)
  16. Crisis management in international politics: political-military decision making under pressure. In: J. Mulder (ed.), **Psychologie en oorlog** (Psychology and War), Utrecht: Studium Generale Reeks 1992, pp. 24-44
  17. The success and failure of public policies: Policy evaluation as a social construction. In: O. van Heffen, M.J. van Twist, **Beleid en wetenschap: Hedendaagse beschouwingen over de bestuurskunde** (Policy and science: Contemporary essays in public administration), Alphen: Samsom 1993, pp. 151-168 (co-authored with M.A.P. Bovens)
  18. Thinking about public decision making: Introduction to Part I. In: P. 't Hart, M. Metselaar, B. Verbeek (eds), **Publieke besluitvorming** (Public Decision Making), The Hague: Vuga 1995, pp. 1-25 (co-authored with M. Metselaar and B. Verbeek)
  19. Decision making in the national context: Introduction to Part II. In: 't Hart, Metselaar and Verbeek (eds), **Publieke besluitvorming** (Public Decision Making), The Hague: Vuga 1995, pp. 113-124 (co-authored with Metselaar and Verbeek)
  20. Decision making in the European context: Introduction to Part III. In: 't Hart, Metselaar and Verbeek (eds), **Publieke besluitvorming** (Public Decision

- Making), The Hague: Vuga 1995, pp. 263-272 (co-authored with Metselaar and Verbeek)
21. The management of public decision making: Introduction to Part IV. In: 't Hart, Metselaar and Verbeek (eds), **Publieke besluitvorming** (Public Decision Making), The Hague: Vuga 1995, pp. 327-331 (co-authored with Metselaar and Verbeek)
  22. Administrative misfortune. In: H. van Gunsteren, E. van Ruyven (eds), **Bestuur in de ongekende samenleving** (Governing the unknown society), The Hague: SDU, pp. 33-53 (co-authored with M.A.P. Bovens) 1995
  23. Public decision making. In: **Handboek Strategie en Beleid in de Publieke Sector**, pp. E1110 1 E1110 31 (co-authored with M. Metselaar and B. Verbeek) 1996
  24. Towards a theory of crisis management. In: U. Rosenthal, R.A. Boin, M.A. Kleiboer, and M. Otten (eds), **Crisis: Oorzaken, Gevolgen, Kansen** (Crises: Causes, Consequences, Opportunities), Alphen aan den Rijn: Samsom 1998, pp. 101-115
  25. A methodology for crisis anticipation: Strategic vulnerability assessment. In: U. Rosenthal, R.A. Boin, M.A. Kleiboer, and M. Otten (eds), **Crisis: Oorzaken, Gevolgen, Kansen** (Crises: Causes, Consequences, Opportunities), Alphen aan den Rijn: Samsom 1998, pp. 185-201
  26. Crises in policy sectors: An exploration. In: U. Rosenthal, R.A. Boin, M.A. Kleiboer, and M. Otten (eds), **Crisis: Oorzaken, Gevolgen, Kansen** (Crises: Causes, Consequences, Opportunities), Alphen aan den Rijn: Samsom 1998, (co-authored with A. Boin and M. Otten), pp. 119-140
  27. Crisis simulations: Rehearsing the future. In: U. Rosenthal, R.A. Boin, M.A. Kleiboer, and M. Otten (eds), **Crisis: Oorzaken, Gevolgen, Kansen** (Crises: Causes, Consequences, Opportunities), Alphen aan den Rijn: Samsom 1998, (co-authored with M.A. Kleiboer and W.J. Overdijk), pp. 203-219
  28. Exploring the unknown: Crises in 2015. In: U. Rosenthal, R.A. Boin, M.A. Kleiboer, and M. Otten (eds), **Crisis: Oorzaken, Gevolgen, Kansen** (Crises: Causes, Consequences, Opportunities), Alphen aan den Rijn: Samsom 1998, (co-authored with M. Kleiboer and M. van Duin), pp. 221-241
  29. Crises and reforms in policy sectors: Concluding observations (with M. Otten, M. van Duin, U. Rosenthal and A. Boin). In: A. Boin, M. Otten, S. Kuipers (eds), **Institutional Crises: Breuklijnen in beleidssectoren**, Alphen: Samsom 2000
  30. Policy fiascoes between governance failure and governance tragedy (with M. Bovens). In: T. Abma, R. in 't Veld (red.) **Handboek Beleidswetenschap**, Meppel: Boom, 2001, pp. 127-144
  31. Critical junctures in policymaking: crisis management (with M. Otten and M. Bezuyen). In: T. Abma, R. in 't Veld (red.) **Handboek Beleidswetenschap**, Meppel: Boom, 2001, pp.292-301
  32. Between lion and lamb: The role of parliament with regard to large infrastructural projects. In: H. Priemus (red.), **Grote Infrastructuurprojecten: Inzichten en Trends** (Large projects: Insights and trends), Den Haag: SDU 2004, pp. 188-206. (Deelrapport 5 van de Tijdelijke Commissie Infrastructuurprojecten van de Tweede Kamer)

33. Public accountability: Between blessing and curse (with M. Bovens) In: W. Bakker, K. Yesilkagit (red.), **Publieke verantwoording** (Public accountability), Amsterdam: Boom 2005
34. Against the romanticisation of leadership. In: K. Becking (ed.), **Vernieuwend Leiderschap**, Den Haag: ROI 2006
35. Politieleiderschap: Korpschefs op het breukvlak (Police leadership: Chief Commissioners at the Crossroads). In: C.J.C.F. Fijnaut, E.R. Muller, U. Rosenthal, E.J. van der Torre (eds), **Politie: Studies over Haar Werking and Organisatie** (Police: Studies on Its Operations and Organization), Deventer: Kluwer 2007, pp. 313-333 (Co-authored with A. Boin, E. van der Torre).

**(i) Book Reviews (2006-onwards only)**

1. Review of Frank Cain, Jack Lang and the Great Depression. In: **Australian Journal of Political Science**, 41, 3, September 2006, pp. 465-466.
2. Review of E. Page, B. Jenkins, Policy Bureaucracy. In: **Public Administration**, 84, 3, September 2006, pp. 783-787.
3. Review of A. Peachment (ed.), The Years of Scandal: Commissions of Inquiry. In: **Australian Journal of Public Administration**, 66, 1, March 2007, pp. 124-125.
4. Review of F. Hendriks, Vitale Democratie. In: **Openbaar Bestuur**, 17, 4, April 2007, p.30.

**TEACHING EXPERIENCE**

(a) *Undergraduate courses developed and taught at Leiden University (and partly at Erasmus University Rotterdam):*

- Introduction to Public Administration (1987-2003)
- Public Policy I: Problem definition and agenda formation (1999-2003)
- Public Policy II: Policymaking and implementation (1999-2002)
- Public policy III: Evaluation and policy change (1998-2003)

(b) *Graduate courses developed and taught (Ibid)*

- Crisis management in the public sector (from 1987)
- Research methodology: The craft of research (1998-2004)
- Negotiation and collective decision making (1987-1991)
- Group Processes and Intergroup Relations in Government (1989-1992)
- Management of Large Public projects (1990-1992)
- Policy Analysis: Understanding Policy Fiascoes (1989-1999)
- Political leadership (2002-2004)

(c) *Thesis supervision.*

I supervised approx. 65 Master theses at Leiden University, 1987-present, including two national award-winning theses (M. Otten., C. Devillers).

(d) *Postgraduate and professional:*

- Co-supervisor, PhD research seminars, Leiden (1994 - 2000)
- Netherlands Interuniversity Institute of Government, Seminar on Research Design (1995-1997)
- Netherlands Interuniversity Institute of Government, Tutor
- Instituut Clingendael (Dutch Institute for International Affairs), seminar on crisis management for Foreign Service Officers (1991-1996)
- Rijksopleidingsinstituut (ROI), various public policy and leadership courses for: Foreign Service Officers, in-house seminar for Dutch ministries, open entry courses for mid-career professionals in the Dutch public sector (1999 - present)
- Stichting Publiek Domein, LB-II leergang, seminar on policymaking (1994 - present)
- City of Amsterdam, MD Programme, intensive course on Professionalism and Leadership in City Government (2004-2005)
- Netherlands School of Government, MPA Programme, convenor of numerous courses/seminars (1989 – 2005, 2010-present), including:
  - Public management and public leadership
  - Crisis management
  - Reflection: Accountability and Learning
  - Reflection: The Re-Emerging State
- Australian New Zealand School of Government, Course convenor, Leading Public Sector Change core course in Executive MPA Program (2007 – present)
- Australian New Zealand School of Government, core faculty, Executive Fellows Programme (Nov 2006)
- Australian New Zealand School of Government, Program convenor, Towards Strategic Leadership program (2009-present)
- Australian Public Service Commission, Convenor, Sydney leg of Leadership Without Borders Program, for top executives of the Australian, Canadian, UK, and New Zealand public services (2008-2010)
- Centre for Social Impact, Sydney, convenor of short course Shared Power Leadership (2008-present)

(e) *PhD Supervision*

Promotor/co-promotor of 7 finished PhD theses (since 1998):

- A. Boin, Contrasts in Leadership, Leiden University (May 1998)
- M. Otten, Entrapped in Large Projects, Leiden University (May 2000)
- Y. Kleistra, Change in Dutch foreign policy, Leiden University (June 2002)
- P. Bos, Crisis management in a crowded humanitarian space, Leiden University (May 2003)
- L. Heyse, NGO Decision Making About Humanitarian Assistance, Leiden University (December 2003)
- S.L. Kuipers, Cast in concrete? Social security reform in Belgium and the Netherlands, Leiden University (September 2004: winner of both the Dutch Political Science Association and Dutch Public administration association dissertation awards)

- J.E. Noll, Change in Defense policy: abolishing conscription in Europe after the Cold War, Leiden University (*April 2005*)
- D. Hansen, External Shocks and Policy Innovation in the Swedish Police Sector, Utrecht University (*March 2007*)
- M. Pepperday, Way of Life Theory, Australian National University (June 2009)
- M. van der Meulen, Behind the veil: Professional development and professionalization of public managers in the care and police sectors, Utrecht University (June 2009)
- A. Procter, “In order to know how to work with us they need to know how we work”: The relationships between non-profit organisations and governments in social policy implementation, Australian National University (early 2010)
- A. Deverell, Crises and organizational learning, Utrecht University (March 2010)

In progress:

- S. de Waal, Civic Leadership in the New Public Domain, Utrecht University
- J. Butcher, NFP-Government relations, Australian National University
- K. Tindall, Remote crisis management and the role of foreign ministries, Australian National University
- M. Laing, Political leadership in political time, Australian National University

In addition, member of 20 PhD thesis committees (Netherlands) or panels (Australia)

## **SELECTED INVITED PUBLIC LECTURES/KEYNOTES**

- Guest lecturer/Consultant, Department of Prime Minister and Cabinet, Canberra, Australia (*Winter 1991-2*)
- Guest Lecturer / Seminar Leader, Australian Federal Police and all of the Australian state police forces (lecture tour of Australia, *Winter 1991-2*)
- Key note speaker, Seminar on Policy Failures, University of Luton, UK (*Spring 1996*)
- Key note speaker, Dutch Political Science Association Conference, Veldhoven, Netherlands (*June 2000*)
- Plenary Speaker and Panellist, Colloque de Recherches sur Risques et Crises, CNRS, Paris, France (*January 2001*)
- Key note speaker, The Future of European Crisis Management Conference, Swedish Civil Defence Board, Stockholm, Sweden (*March 2001*)
- Guest seminar, Département de Science Politique, Université de Grenoble, France (*November 2002*)
- Key note speaker, Farewell reception A. Melkert as leader of the Dutch Social Democratic Party, The Hague (*October 2002*)
- Key note speaker, First Plenary Meeting Between the Top Management Group of the Dutch Civil Service and the Dutch cabinet, The Hague (*November 2002*)

- Key note speaker, National party conference of the Dutch Liberal Party, Noordwijkerhout (*May 2003*)
- Conference chairperson, National Public Administration Day, Noordwijkerhout (*June 2004*)
- Key note speaker at the Annual Meeting of the Dutch Society for Municipal Governments, Goes (*June 2005*)
- Key note speaker at first international meeting of public service commissions, The Hague (*December 2005*)
- Blake Dawson Waldron – ANU Public Lecture (*October 2007*)
- Invited Speaker at The Howard Government Intervention Into the Northern Territory Aboriginal Communities: The National Emergency, ANU-Toyota Public Lecture Series (*October 2007*)
- ‘Helping ministers lead’, Senior Executive Service Policy Breakfast, Australian Public Service Commission (*February 2008*)
- Approx 20 plenary lectures and/or senior executive seminars on strategic crisis leadership for governments of South Australia, West Australia, Northern Territory and Victoria, Queensland, federal department of Infrastructure, Australian Federal Police, federal Attorney-General’s department, emergency Management Australia ( *2007-2010*)
- Keynote, executive retreat, St Johns Ambulance, Canberra (*Oct 2009*)

#### **PUBLIC SERVICE (I): SELECTED CONSULTING ACTIVITIES**

- *March 1987-August 1987* Advisor to the City of The Hague, The Netherlands, on combating soccer hooliganism (with U. Rosenthal, A. Cachet)
- *April 1990 - July 1990* Consultant to the Minister of Education and Science (with U. Rosenthal)
- *November 1993 - June 1994* Analyst, Dutch Intelligence Service (BVD)
- *Fall 1995- May 1997* Consultant to project group on External Effectiveness, Public Prosecutor’s Office, The Netherlands
- *Spring-Winter 2004* Adviser to the Dutch Parliamentary Investigation Committee on Large Infrastructure Projects (Duyvestein Commission)

#### **PUBLIC SERVICE (II): GOVERNMENT ADVISORY COMMITTEES**

- Member, the Council of Public Health’s Advisory Board on Ethics in Curative Policy (Raad voor de Volksgezondheid, klankbordgroep advies Ethiek en zorgbeleid) (*1998-1999*)
- Member, Scientific advisory committee on the evaluation of the Dutch advisory councils system, Dutch Ministry of the Interior (begeleidingscommissie Evaluatie Adviesstelsel, Ministerie) BZK (*2000-2001*)
- Member, Advisory Committee of the Ministry of Social Affairs and Employment’s National Academy (Sociale Zaken Akademie) (*2003-present*)

- Member, Research programme review board, Dutch Council for the Judiciary (Adviescommissie Onderzoek, Raad voor de Rechtspraak) (2003- present)
- Member, Departmental visitation committee of the Departments of Health and Education for the `New Government' Programme of the Dutch Minister for Administrative Reform (Programma Andere Overheid, Ministerie BZK) (2004-2005)
- Member, Committee of Independent Experts for the Amsterdam City Council's Investigation into the Management of the North-South Underground Line Project (*Spring 2005*)
- Member Evaluation Committee, Scientific Council for Government Policy (WRR) (2007)